

SMA 66TH ANNUAL REPORT 2025/2026

A United Voice for the Profession



For Doctors, For Patients

Singapore
Medical
Association

ABOUT SMA

The Singapore Medical Association (SMA) was formed in 1959 and is the national medical organisation representing the majority of medical practitioners in both the public and private sectors. SMA's slogan, "For Doctors, For Patients", reflects our recognition that the doctor-patient relationship lies at the heart of any scientific revelation, technological innovation, policy decision and business practice that affects healthcare, as well as our commitment to protect this relationship.

OUR Motto

Jasa Utama,
"Service before Self"

OUR Objectives

- To promote the medical and allied sciences in Singapore;
- To maintain the honour and interests of the medical profession;
- To foster and preserve the unity and aim of purpose of the medical profession as a whole;
- To voice its opinion, and to acquaint the Government and other relevant bodies with the policies and attitudes of the profession;
- To support a higher standard of medical ethics and conduct;
- To enlighten and direct public opinion on the problems of health in Singapore; and
- To publish papers, journals and other materials in furtherance of these objectives.



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President's MESSAGE



FROM L-R

Dr Daniel Lee Hsien Chieh
1st Vice President

Dr Ng Chee Kwan
President

Clin Asst Prof Lim Kheng Choon
2nd Vice President

Reflecting on 2025, it has been a year of collaboration and progress, guided by SMA's core priorities – advocacy, professional development and member support. We worked closely with stakeholders, advanced initiatives that strengthened the profession, and prepared for the challenges and opportunities of an evolving healthcare landscape.

2025 was also another strong year for SMA in terms of our membership. Approximately 3,700 membership applications were processed, and SMA now represents 59% of all medical practitioners in Singapore. This growth strengthens SMA's ability to speak credibly on issues affecting the profession, underscoring the trust placed in SMA by the medical profession.

Advocacy is a cornerstone of SMA's work. During the legislative process leading to the enactment of the Health Information Act in 2025, SMA engaged the Ministry of Health and stakeholders to convey ground concerns, particularly in relation to data governance, cybersecurity readiness and the operational realities faced by clinics. Together with the Academy of Medicine, Singapore and the College of Family Physicians Singapore, SMA advocated for proportionate regulatory requirements and meaningful support to safeguard patient interests without unduly burdening healthcare providers. We also represented members' views on private healthcare insurance through the Multilateral Health Insurance Committee, public commentaries and formal correspondence.

Supporting doctors across different stages of their career remains a priority. The SMA Doctors-in-Training Committee focused on advancing junior doctors' professional

development and well-being through online workshops, digital resources, engagement platforms and collaborative initiatives. These efforts reflect SMA's commitment to nurturing the next generation of doctors and ensuring a sustainable medical workforce.

I would also like to share an important development concerning SMA's long-term operational stability. The SMA Secretariat has historically operated from rented premises, resulting in multiple relocations over the past decade. It remains unclear whether the current premises will be available beyond the next two to three years. In this context, SMA acquired office space at Paya Lebar Square in October 2025. The space is currently leased, and this arrangement will continue for as long as it remains financially prudent. This acquisition represents a measured step towards long-term stability and responsible financial stewardship.

I would like to thank the Council, committee members, volunteers and Secretariat staff for their dedication, and our members for their continued trust and support. As we step into 2026, SMA remains committed to championing the profession, enhancing member support and shaping a future-ready healthcare system. Thank you for your trust and partnership.

Dr Ng Chee Kwan
President

Honorary Secretary's REPORT

2025 was a productive year for SMA, marked by sustained advocacy, expanded professional development and ongoing member engagement. SMA contributed members' perspectives in key discussions and advanced initiatives supporting doctors and patients in Singapore's healthcare landscape. The key highlights are summarised below; please refer to the relevant sections for further details.

Advocacy and Policy Engagement

SMA maintained regular dialogue with the Ministry of Health (MOH) and other stakeholders on matters affecting medical practice, including private healthcare insurance and health data governance. Through our representation on the Multilateral Health Insurance Committee, SMA conveyed members' concerns regarding turnover of panel specialists, transparency of insurer-hospital arrangements, and clearer communication on changes affecting cover and claims. We also shared our views in the media, highlighting the importance of balanced policies that protect patients while preserving professional autonomy.

The proposed Health Information Bill, which has since been gazetted and come into force as an Act, featured prominently in SMA's policy engagements in 2025. SMA provided feedback grounded in clinical realities, particularly around data protection, cybersecurity requirements and implementation timelines. Together with the Academy of Medicine, Singapore (AMS) and the College of Family Physicians Singapore, the three professional bodies highlighted the need for practical compliance expectations and adequate funding support, especially for smaller practices with limited resources. SMA will continue exploring ways to support members as implementation details are developed.

Professional Development and Education

Professional development remained a core pillar of SMA's activities. The SMA Centre for Medical Ethics and Professionalism (SMA CMEP) organised nine mandatory medical ethics (MME) continuing medical education (CME) programmes and 17 online distance-learning courses, with over 28,000 MME points credited. These efforts helped members to meet Singapore Medical Council's new CME requirements while accessing relevant and high-quality educational content. SMA CMEP will expand its MME offerings in 2026. The 2026 MME line-up can be viewed at <https://www.sma.org.sg/courses-&-events>.

Following a successful inaugural run in 2025, the *Singapore Medical Journal (SMJ)* launched the second edition of the SMJ Editorial Fellowship in January 2026. This one-year programme continues SMJ's commitment to nurturing early clinician-researchers through structured mentorship in manuscript review, peer review and editorial processes. In collaboration with the Medical Association of South East Asian Nations (MASEAN) Group of Journals, SMJ also organised an online webinar on effective peer review, contributing to capacity-building within the regional research community.

The Healthcare Administrators Interest Group continued to grow its activities, hosting engagement sessions and launching a mentorship programme to support doctors interested in healthcare administration and leadership pathways.



FROM L-R

Clin Asst Prof Benny Loo Kai Guo
Honorary Secretary

Dr Tina Tan Zhenwen
Honorary Assistant Secretary

Supporting Junior Doctors and Medical Students

The SMA Doctors-in-Training (DIT) Committee supported junior doctors through engagement platforms and collaborative initiatives. The Committee formed a joint workgroup with the AMS College of Psychiatrists and College of Public Health and Occupational Physicians to develop guidelines supporting doctors with psychiatric conditions. Expected to be published in 2026, these guidelines mark an important step towards promoting well-being and inclusivity within the profession. The September 2025 issue of *SMA News*, which highlighted the challenges and opportunities facing junior doctors today, can be viewed at <https://www.sma.org.sg/news/2025/September>. The year concluded with a dinner co-organised with MOH Holdings, attended by about 280 junior doctors, in appreciation of their dedication and resilience.

Membership fees are waived for students. In the past year, SMA continued outreach efforts through recruitment talks at local medical schools and support for the National Medical Students Convention. SMA also recognised student achievements through selected student awards at the three local medical schools.

Through the SMA Charity Fund, 46 bursaries totalling \$276,000 were awarded to medical students requiring financial assistance in 2025. This support helps ease their financial burdens during medical school and reflects SMA's ongoing commitment to supporting the next generation of doctors.

Member Engagement and Community-Building

Our member engagement extends beyond professional activities. The SMA Annual Dinner was held on 17 May 2025, with Guest of Honour Ms Lai Wei Lin, Permanent Secretary (Policy & Development), MOH. We also presented the SMA Honorary Membership to Prof Ho Lai Yun and Prof Tay Boon Keng.

2025 also saw a record number of social and networking events organised, with events held almost every month. Highlights included sake tasting and jade appreciation activities, durian parties, Audi test drives and financial talks. This year's SMA Members' Appreciation Movie Night featuring *Avatar: Fire and Ash* was fully subscribed. Sporting events were also well received by members, with the SMA Golf Tournament attracting just over 100 golfers. At the 2025 Inter-Professional Games, our members delivered strong performances across multiple sports, with our chess team clinching the championship title. SMA also successfully held an inaugural overseas golf trip to Bangkok, Thailand.

International Relations

SMA is a member of three regional/international bodies: MASEAN, the Confederation of Medical Associations in Asia and Oceania, and the World Medical Association. As the host of the MASEAN Secretariat, SMA supported the 20th MASEAN Mid-Term Meeting held in Chonburi, Thailand. The theme of the meeting, "Harmful Inhalational Volatile Substances: with Special Reference to E-cigarettes and Cannabis", reflects an area of increasing public health concern.

SMA also welcomed visiting medical associations in Singapore during the year, including the Kuala Lumpur branch of the Malaysian Medical Association and the Hong Kong Medical Association. These meetings enable meaningful discussion on our respective healthcare systems and foster collegiality, strengthening our professional connections.

Organisational and Operational Updates

We held a retreat for SMA Council members and Secretariat staff this year, providing a platform for the Council and Secretariat to review workstreams, align priorities and plan ahead. In support of long-term operational planning, the Association also took steps towards securing a permanent office space at Paya Lebar Square. The space is currently leased while SMA continues operating from its rented premises, pending lease expiry.

Acknowledgements

I would like to record my appreciation to the Council, committee members, volunteers and Secretariat for their dedication and professionalism. Their collective efforts have ensured that SMA continues to serve its members effectively and remains a respected voice in Singapore's healthcare landscape.



Clin Asst Prof Benny Loo Kai Guo
Honorary Secretary

Honorary Treasurer's REPORT

The SMA Group ended the financial year with a surplus of \$873,902 before tax. SMA's financial position remains sound, supported by prudent financial management and careful stewardship of resources.

SMA has recorded higher surpluses in recent years. As these outcomes were supported by a confluence of specific factors, the surpluses should be considered in their respective contexts. The Council remains mindful that such results may not be the long-term norm and will continue to plan conservatively.

The Investment Committee followed through on earlier plans to acquire commercial office space as part of our long-term planning. Taking into account the interest rate environment and the longer-term value of property ownership, the purchase was funded through a combination of reserves and bank financing to maintain liquidity and operational flexibility while supporting prudent reserves management.

Revenue streams were derived from membership subscriptions, professional development programmes and services rendered to third parties. These were boosted by continued membership growth and sustained uptake of SMA's mandatory medical ethics continuing medical education programmes, which are complimentary for members. This reflects the programmes' continued relevance and the value of SMA membership.

The Council maintained close oversight of income, expenditure and reserves, directing resources towards strategic priorities in advocacy, professional education, member engagement and operational needs. Regular reviews ensured commitments were met and adequate reserves were maintained for long-term sustainability.

The audited financial statements provide a detailed account of the Association's financial performance and position. The Council is satisfied that the accounts present a true and fair view of SMA's finances and that appropriate accounting standards have been applied.

I would like to thank my Honorary Assistant Treasurer, Adj Asst Prof Raj Kumar Menon, for his steadfast support, as well as the Finance team and the Secretariat for their diligence in managing the Association's finances. I also thank our auditors for their professional guidance throughout the year.

Finally, the Council is grateful for members' continued support of SMA. Membership subscriptions

remain an important revenue stream that supports SMA's operations and enables members to enjoy complimentary or subsidised rates for selected courses, activities and services. We hope you will encourage your colleagues and peers to join SMA, as a well-supported professional body is better able to represent a broader spectrum of the profession and strengthen our collective advocacy for doctors, patients and Singapore's healthcare landscape.



Dr Chie Zhi Ying
Honorary Treasurer

FROM L-R

Dr Chie Zhi Ying
Honorary Treasurer

Adj Asst Prof Raj Kumar Menon
Honorary Assistant Treasurer



KEY FINANCIAL Highlights

Group Statement of Income and Expenditure

	2025	2024
SURPLUS FOR THE YEAR AFTER TAX		
Total Income	\$4,375,269	\$3,644,773
Total Expenditure	\$3,501,367	\$2,899,902
Total Surplus	\$873,902	\$744,871
INCOME		
Subscriptions	\$1,567,006	\$975,289
Contributions	\$835,997	\$893,785
Rebates	\$61,063	\$64,630
Courses and Events	\$973,094	\$690,281
Investments	\$221,438	\$287,119
Publications	\$607,149	\$603,695
Others	\$109,522	\$129,974
Total Income	\$4,375,269	\$3,644,773
EXPENDITURE		
Administrative and Operating Expenses	\$651,416	\$406,346
Courses and Events	\$521,305	\$376,681
Publications	\$248,361	\$216,935
Staff and Related Expenses	\$2,080,285	\$1,899,940
Total Expenditure	\$3,501,367	\$2,899,902

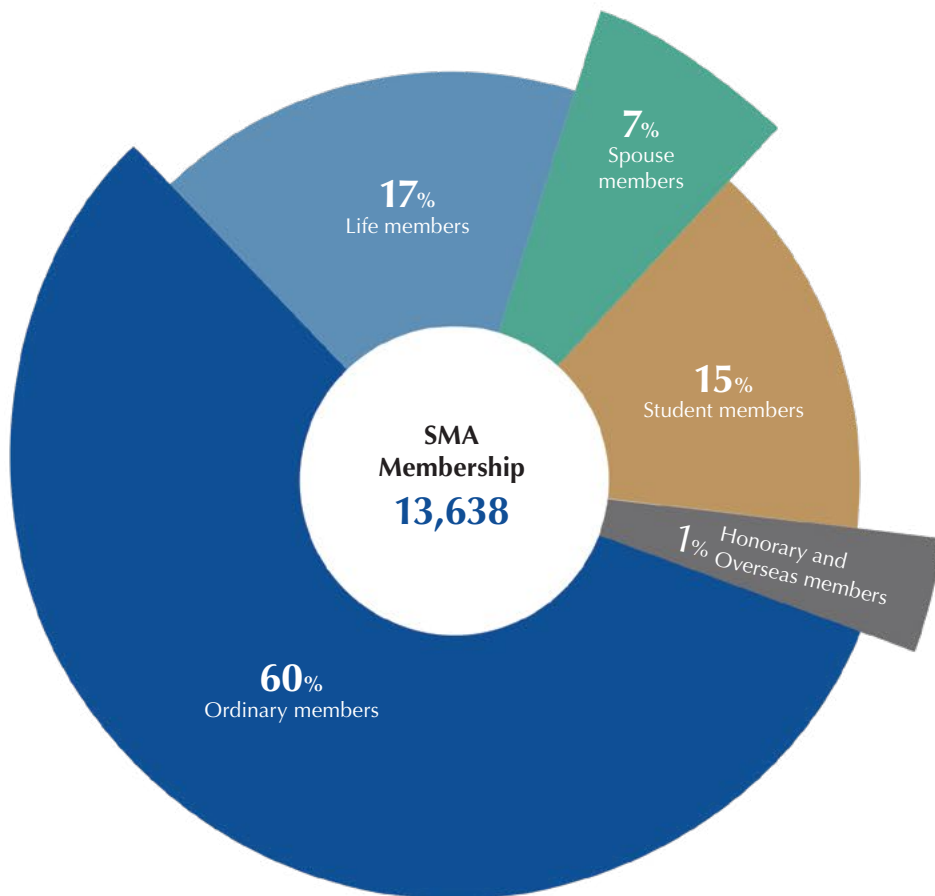
Group Statement of Financial Position

	2025	2024
ASSETS		
Non-current Assets	\$6,340,366	\$297,710
Current Assets	\$8,887,842	\$11,162,420
Total Assets	\$15,228,208	\$11,460,130
EQUITY AND LIABILITIES		
Equity Attributable to SMA Members	\$11,138,464	\$10,353,327
Current Liabilities	\$4,089,744	\$1,106,803
Total Equity and Liabilities	\$15,228,208	\$11,460,130

Key Statistics

IN 2025

Membership & Engagement



4 Student engagement activities



>40 Membership privileges



15 New lifestyle partners



28 Membership events



63 SMJ submission fee waivers



>3,000 Participants



Advocacy & Representation

- 2** Policy submissions
- 1** Advisory issued
- 2** Media statements
- 5** Key government meetings
- 1** Survey
- 4** Media citations



Professional Development

- 22** Webinars and courses
- 66** CME activities
- Up to **73** CME points
- 30,418** participants



SMA Charity Fund

- 46** bursaries
- \$276,000** disbursed
- \$424,921** raised

66th SMA Council

2025/2026

Executive Committee

President

Dr Ng Chee Kwan

Urologist in private practice

Council member since 2014;
SMA spokesperson

Committee: Administration



1st Vice President

Dr Daniel Lee Hsien Chieh

Public health physician in private practice

Council member since 2012;
SMA spokesperson

Committee: Administration; Advertising Review; Financial Viability; Professional Indemnity



2nd Vice President

Clin Asst Prof Lim Kheng Choon

Diagnostic radiologist in public practice

Council member since 2013

Committee: Administration; Membership; Professional Indemnity; SMA Charity Fund; Doctors-in-Training



Honorary Secretary

Clin Asst Prof Benny Loo Kai Guo

Paediatrician in public practice

Council member since 2014;
SMA spokesperson

Committee: Administration; Financial Viability; Membership; Cybersecurity; Doctors-in-Training



Honorary Treasurer

Dr Chie Zhi Ying

Family physician in public practice

Council member since 2020

Committee: Administration; SMA Charity Fund; SMA News Editorial Board; Cybersecurity; Doctors-in-Training; Financial Viability; Fitness to Drive



Honorary Assistant Secretary

Dr Tina Tan Zhenwen

Psychiatrist in private practice

Council member since 2020

Committee: Administration; SMA News Editorial Board



Honorary Assistant Treasurer

Adj Asst Prof Raj Kumar Menon

General Surgeon in public practice

Council member since 2021

Committee: Administration; Medik Awaz; Membership; SMA Pte Ltd; Cybersecurity; Doctors-in-Training



Council Members



A/Prof Anantham Devanand

Respiratory & critical care physician in public practice

Council member since 2014

Committee: SMA CMEP



Dr Tammy Chan Teng Mui

Family physician in private practice

Council member since 2007

Committee: Fitness to Drive; Medik Awas; Membership; Private Practice



Dr Lee Pheng Soon

Family physician in private practice

Council member since 1992; past SMA President (2003–2006)

Committee: Professional Indemnity; SMA CMEP; SMA Trust Fund



Dr Lee Yee Mun

Urologist in private practice

Council member since 2021

Committee: Insurance Complaints; Professional Indemnity; Advertising Review



Dr Michael Lim Khong Jin

Family physician

Council member since 2023

Committee: Doctors-in-Training; SMA Charity Fund



Dr Ivan Low Jinrong

Singapore Armed Forces doctor

Council member since 2020

Committee: Doctors-in-Training; Membership



Dr Lambert Low Tchern Kuang

Psychiatrist in private practice

Council member since 2020

Committee: Cybersecurity; Complaints



Adj A/Prof Ng Chew Lip

Otolaryngologist in public practice

Council member since 2018

Committee: Financial Viability; Membership; SMA Charity Fund; SMJ Editorial Board; Cybersecurity; Doctors-in-Training



Adj Prof Tan Sze Wee

Director at research agency

Council member since 1996

Committee: Financial Viability; SMA Pte Ltd



Dr Tan Yia Swam

General surgeon in private practice

Council member since 2007; past SMA President (2020–2023)

Committee: Membership; Private Practice



Dr Calvin Tjio Kai En

Residency trainee in public practice

Council member since 2025

Committee: Doctors-in-Training



Dr Toh Choon Lai

Orthopaedic surgeon in private practice

Council member since 2001

Committee: Complaints; Financial Viability; SMA Pte Ltd



Dr Wong Chiang Yin

Public health physician in private sector

Council member since 1995; past SMA President (2006–2009)

Committee: Financial Viability; Insurance Complaints; Cybersecurity

Standing Committees

AND REPRESENTATIVES 2025/2026

Standing Committees

The President and Honorary Secretary are ex-officios of all committees

Administration Committee

Dr Ng Chee Kwan, Chairperson
Dr Daniel Lee Hsien Chieh, Vice Chairperson
Clin Asst Prof Lim Kheng Choon, Vice Chairperson
Dr Chie Zhi Ying
Clin Asst Prof Benny Loo Kai Guo
Adj Asst Prof Raj Kumar Menon
Dr Tina Tan Zhenwen

Financial Viability Committee

Dr Wong Chiang Yin, Chairperson
Adj Prof Tan Sze Wee, Vice Chairperson
Dr Chie Zhi Ying
Dr Daniel Lee Hsien Chieh
Clin Asst Prof Benny Loo Kai Guo
Dr Toh Choon Lai

Editorial Board – Singapore Medical Journal

Prof Ang Tiing Leong, Editor-in-Chief
Prof Mahesh Choolani, Senior Deputy Editor
Adj A/Prof See Kay Choong, Deputy Editor
Prof Wilfred CG Peh, Advisor
Adj Prof Poh Kian Keong, Advisor
Prof Teo Eng Kiong, Advisor

Specialty Editors

Dr Chen Ching Kit
Adj A/Prof Chia Pow-Li
Dr Chng Soke Miang
A/Prof George Goh Boon Bee
Dr Goh Lay Hoon
Dr Andrew Fu-Wah Ho
Dr Cyrus Ho (from Jan 2026)
A/Prof How Choon How
Dr Shirin Kalimuddin

Dr Dave Lee Yee Han
A/Prof Katy Leung Ying Ying
A/Prof Kevin Lim Boon Leong
Dr Joshua PY Loh
Adj A/Prof Ng Chew Lip
Dr Kennedy Ng (from Jan 2026)
A/Prof Joanne Ngeow (from Jan 2026)
Clin A/Prof Oh Choon Chiat (from Jan 2026)

Dr Troy Puar Hai Kiat
Dr Pwee Keng Ho
Dr N V Ramani
Dr Shen Liang
Dr Sia Ching-Hui
Adj Prof Sim Kang
A/Prof Dinesh Kumar Srinivasan
Dr Addy Tan Yong Hui
Adj A/Prof Benedict Tan Chi'-Loong
Dr Benjamin YQ Tan
Dr Tan Hong Chang (from Jan 2026)

Prof Kelvin Tan Kok Hian
Dr Tan Li Feng (from Jan 2026)
Dr Tan Li Hoon
A/Prof Tan Su-Ming
A/Prof Tan Tong Khee
A/Prof Darren Tay Keng Jin
Dr Ada Teo (from Jan 2026)
A/Prof Cuthbert Teo Eng Swee
Dr Serene Thain Pei Ting
Adj A/Prof Toh Song Tar
Dr Shawn Vasoo
Prof Wong Wai Keong
Dr Wong Yu Jun
A/Prof Yeo See Cheng (from Jan 2026)

Social Media

Dr Stephanie Yeap, Team Lead
Dr Jamie Ho
Dr Varen Tan

Dr Ashiley Thenpandiyam
Dr Linus Yuen

Editorial Board – SMA News

Dr Tina Tan Zhenwen, Editor
Dr Chie Zhi Ying, Deputy Editor
A/Prof Daniel Fung, Advisor
A/Prof Cuthbert Teo Eng Swee, Advisor
Prof Toh Han Chong, Advisor
Dr Lim Ing Haan
Dr Lim Ing Ruen (from Nov 2025)
Dr Joycelyn Soo Mun Peng
Dr Tan Chin Yee (from Nov 2025)
Dr Clive Tan
Dr Tan Tze Lee (till Jun 2025)
Dr Jimmy Teo
Dr Yap Qi Rou

Student Correspondents

Helen Cai
Wong Shi Hui

Complaints Committee

Dr Toh Choon Lai, Chairperson
Dr Lambert Low Tchern Kuang, Vice Chairperson
Dr Soh Wah Ngee
Dr Diana Tan
Dr Allen Wang
Dr Wee Siew Bock
Dr Fabian Yap
Dr Noel Yeo

Professional Indemnity Committee

Dr Lee Pheng Soon, Chairperson
Dr Daniel Lee Hsien Chieh, Vice Chairperson
Dr Lee Yee Mun
Clin Asst Prof Lim Kheng Choon

Private Practice Committee

Dr Tammy Chan Teng Mui, Chairperson
Dr Tan Yia Swam, Vice Chairperson

Fitness to Drive Committee

Dr Chong Yeh Woei, Chairperson
Dr Tammy Chan Teng Mui
Dr Chie Zhi Ying

Cybersecurity Committee

Adj A/Prof Ng Chew Lip, Chairperson
Dr Chie Zhi Ying
Clin Asst Prof Benny Loo Kai Guo
Dr Loong Tse Han
Dr Lambert Low Tchern Kuang
Adj Asst Prof Raj Kumar Menon
Dr Wong Chiang Yin
Mr Eddie Toh

Doctors-in-Training Committee

Dr Ivan Low Jinrong, Chairperson
Dr Calvin Tjio Kai En, Chairperson (Designate) & Vice Chairperson (MO/HO)
Dr Lim Ther (Lawson), Vice Chairperson (NUHS)
Dr Tay Woo Chiao, Vice Chairperson (NHG) (till Jul 2025)
Dr Lee Tze Yang, Vice Chairperson (NHG) (from Jul 2025)
Dr Magne Ang Ke Xin, Vice Chairperson (SingHealth) (till Jul 2025)
Dr Muhammad Ashraf Bin Yusoff, Primary Vice Chairperson (SingHealth) (from Jul 2025)
Dr Samuel Wang Sheng Young, Alternate Vice Chairperson (SingHealth) (from Jul 2025)
Dr Ng Shoon Phing Jarret, Lead (Education Subcommittee)
Dr Daniel Lim Jia Hui, Lead (Outreach Subcommittee)
Dr Nur Haidah Binte Ahmad Kamal, Organising Secretary (Psychiatric Support Workgroup)
Dr Christina Png, Organising Secretary (Workforce Planning Workgroup)
Dr Maxz Ho Jian Chen
Dr Clare Cheong Wei Zhen
Dr Aaron Goh Qi Yang
Dr Goh Ying Xian
Dr Hoe Pei Shan
Dr Freda Mah Cheng Yee
Dr Muhammad Tafeeq Wahab
Dr Jared Ng Chuan Kai
Dr Kandarpa Lakshmi Vasundhara (from Jun 2025)
Dr Koh Tingyuan (from Jun 2025)

Dr Kegan Lim Jianhong (from Jun 2025)
Dr Lincoln Lim Kai En (from Sep 2025)
Dr Nicole-Ann Lim Shuen (Lin Xuan) (from Sep 2025)
Dr Caitlin Alsandria O'Hara
Dr Rajit Soni
Dr Shamima Banu D/O Mohamed Ansari
Dr Sheikh Izzat Bin Zainal-Abidin Bahajaj
Dr Tay Zhi Yu Ernest
Dr Elizabeth Teo Min (from Jun 2025)
Dr Aaron Thio Heng Kai (from Sep 2025)
Dr Kalista Wan Yearn Yee
Dr Wong Jie Jun

Doctors-in-Training Committee Advisors

Prof Tambyah Paul Anantharajah
Dr Chie Zhi Ying
Adj Prof Raymond Chua Swee Boon
Dr Davies Lucy Jennifer
Dr Hap Xing Fu Daniel
Dr K Sri Karpageshwar
Clin Asst Prof Lim Kheng Choon
Dr Michael Lim Khong Jin
Clin Asst Prof Benny Loo Kai Guo
Adj Asst Prof Raj Kumar Menon
Adj A/Prof Ng Chew Lip
Dr Shen Jiayi (from Jun 2025)
Dr Tan Ming Yuan
Dr Tan Yu Bin
A/Prof Tay Sook Muay
Dr Tay Woo Chiao (from Dec 2025)
Dr Yong Jin

Membership Committee

Adj Asst Prof Raj Kumar Menon, Chairperson
Clin Asst Prof Benny Loo Kai Guo, Chairperson
Dr Tammy Chan Teng Mui
Dr Aaron Goh Qi Yang
Dr Maksim Lai Wern Sheng
Dr Lee Cheok Hon
Clin Asst Prof Lim Kheng Choon
Dr Lim Ming Jian
Dr Ivan Low Jinrong
Adj A/Prof Ng Chew Lip
A/Prof Sng Chelvin Cheryl Agnes

Dr Tan Ming Yuan
Dr Tan Yia Swam

Healthcare Administrators Interest Group (HAIG)

Dr Roland Xu Weixiang, Chairperson
Dr Maksim Lai Wern Sheng, Vice Chairperson
Dr Smily Lock, Vice Chairperson

SMA-NK Yong Wine Chapter (SIG)

Dr Yvonne Chung Hsi-Wei, Chairperson
A/Prof Andrew Chin Yuan Hui, Vice Chairperson
Dr Chong Yeh Woei, Vice Chairperson
Dr Wong Chiang Yin, Vice Chairperson

Whisky Appreciation Chapter (SIG)

Dr Ganesh Ramalingam, Chairperson
Dr Felix Li Jingxiang, Vice Chairperson

Sports & Games Committee

Dr Chia Yih Woei, Chairperson

Convenors (SIG)

Basketball: Dr Colin Teo Kok Ann
Golf: Dr Lim Yon Kuei Bernard
Soccer (Men): Dr William Kristanto
Soccer (Women):
Dr Priyanka Rajendram
Dr Hwang Kai Yin

Convenors/Captains (IPG)

Badminton: Dr Grace Chua Hui Zhen
Basketball: Dr Colin Teo Kok Ann
Bowling: Dr Valerie Teo Hui Ying
Chess: Dr Jeevarajah Nithiananthan
Floorball: Dr Chan Teck Tsin Kevin
Golf: Dr Tay Jam Chin
Pool: Dr Pua Uei
Soccer (Men): Dr William Kristanto
Soccer (Women):
Dr Priyanka Rajendram
Dr Hwang Kai Yin, Co-Captain
Squash: Dr Damian Ong Wen Kai
Table Tennis: Dr Leow Khang Leng
Tennis:
Dr Yeo Eng Meng Nicholas
Dr Derek Yong Wee Boon, Co-Captain
Dr Julian Theng Thiam Siew, Co-Captain

Volleyball: Dr Tan Pinhong

Medik Awas Committee

Adj Asst Prof Raj Kumar Menon, Chairperson

Dinner Organising Committee

Dr Lambert Low Tchern Kuang, Chairperson

CME (Online Learning) Review Committee

Dr Chie Zhi Ying

Clin Asst Prof Lim Kheng Choon

Advertising Review Committee

Dr Daniel Lee Hsien Chieh

Dr Lee Yee Mun

Support for Doctors Facing Disciplinary Proceedings

Dr Fones Calvin Soon Leng

Dr Roy Joseph

Dr Lee Yee Mun

Adj Asst Prof Raj Kumar Menon

Dr Tina Tan Zhenwen

Organisations Under SMA's Governance

SMA Charity Fund

Board of Directors

Dr Chong Yeh Woei, Chairperson

Ms Usha Chandradas

Dr Chie Zhi Ying

Ms Goh Eng Cher

Dr June Goh

Mr Alex Koh

Ms Koh Lin-Net

Dr Michael Lim Khong Jin

Adj A/Prof Ng Chew Lip

Dr Roland Xu Weixiang

Members of the company limited by guarantee

Adj Prof Chin Jing Jih

Dr Chong Yeh Woei

Dr Wong Chiang Yin

Singapore Medical Association Private Limited

Board of Directors

Executive Directors

Adj Prof Tan Sze Wee, Chairperson

Dr Daniel Lee Hsien Chieh

Adj Asst Prof Raj Kumar Menon

Adj A/Prof Ng Chew Lip

Dr Toh Choon Lai

Non-Executive Directors

Dr Ng Chee Kwan

Dr Chie Zhi Ying

Clin Asst Prof Benny Loo Kai Guo

Board of Trustees

A/Prof Chew Suok Kai

Adj Prof Chin Jing Jih

Dr T Thirumoorthy

Centre for Medical Ethics & Professionalism

A/Prof Anantham Devanand, Executive Director

Dr Peter Chow, Deputy Director

Dr Lee Pheng Soon, Immediate Past Executive Director

Dr T Thirumoorthy, Academic Director

Dr Giles Tan, Associate Director

Adj A/Prof Vishal G Shelat, Associate Director

SMA Trust Fund

Board of Trustees

Dr Lee Pheng Soon, Chairperson

Dr Tan Kok Soo, Treasurer

Dr Chong Yeh Woei

Prof Low Cheng Hock

Representatives of SMA

SMA Representative to SMC

Dr Ng Chee Kwan (from Jul 2025)

Dr Tan Yia Swam (till Jun 2025)

Healthier SG Implementation Workgroup

Dr Tammy Chan Teng Mui

MOH Multilateral Healthcare Insurance Committee

Dr Daniel Lee Hsien Chieh (from Nov 2025)

Dr Ng Chee Kwan

Dr Tan Yia Swam (till Sep 2025)

Dr Toh Choon Lai (alternate)

MOH Fee Benchmarks Sub Committee

Dr Jeeve Kanagalingam (from Jan 2026)

Dr Claudine Tan (till Dec 2025)

MOM Workplace Safety & Health (Healthcare) Committee

Dr Jean Sim Xiang Ying (till Mar 2026)

SMC CME Coordinating Committee

Dr Michael Lim Khong Jin

A/Prof Anantham Devanand
(CMECC Sub-Committee)

Advertising Standards Authority of Singapore (ASAS) Council

Dr Daniel Lee Hsien Chieh

Council of Medical Association of South East Asian Nations (MASEAN)

Adj A/Prof Ng Chew Lip, Secretary General

Dr Tammy Chan Teng Mui, Chairperson,
Finance Committee

MASEAN Group of Journals

Prof Mahesh Choolani, Chairperson (till Jul 2025);
Advisory Panel (from Jul 2025)

MASEAN Junior Doctors Network

Dr Maxz Ho Jian Chen

Dr Daniel Lim Jia Hui

Dr Christina Png

The Confederation of Medical Associations in Asia and Oceania (CMAAO)

Dr Chong Yeh Woei, Chairperson of Council

Clin Asst Prof Benny Loo Kai Guo, SMA
Councillor to CMAAO

SMA Spokespersons

Dr Daniel Lee Hsien Chieh

Clin Asst Prof Benny Loo Kai Guo

Dr Ng Chee Kwan

SMA Honorary Advisors – SMA Study Group for Health Insurance & Financing

Mr Warren Teo

Mr Watson Teo

SMA Honorary Cybersecurity Advisor

Mr Eddie Toh, KPMG

SMA Honorary Legal Advisors

Ms Kuah Boon Theng, Legal Clinic LLC

Mr Lek Siang Pheng, Dentons Rodyk &
Davidson LLP

Ms Mak Wei Munn, Allen & Gledhill LLP

Mr Matthew Saw Seang Kuan, Lee & Lee

SMA Honorary Media Advisor

Ms Nalini Naidu, IMMSG Pte Ltd

Advocating

FOR THE PROFESSION

SMA continued to advocate for improvements to the healthcare ecosystem. Our advocacy tools include lobbying relevant stakeholders, providing media statements and letters to the press, conducting surveys and organising events.

Health Information Act

The proposed Health Information Bill, passed in January 2026, will require all licensed healthcare providers, including private clinics, clinical laboratories and radiological services, to contribute selected health information to the National Electronic Health Record.

SMA provided feedback to the Ministry of Health (MOH) regarding the proposed bill and the Cyber and Data Security Guidelines. Together with the Academy of Medicine, Singapore (AMS) and the College of Family Physicians Singapore (CFPS), SMA provided feedback in writing on 22 May 2025 and 13 October 2025, and we also met with MOH on three occasions, 2 July, 30 October and 11 December 2025, to discuss these matters.

We are glad that some of our concerns on patient privacy and confidentiality have been addressed.

MOH highlighted that the Health Information Act will commence in early 2027. As such, SMA's main focus in 2026 is to help members navigate the complexities of the new law, and we will continue to work with MOH to prepare members for its implementation.

Healthcare Insurance

SMA continued to speak up for the interests of patients and doctors as a member of the Multilateral Healthcare Insurance Committee (MHIC). The focus remains on advocating for greater transparency and improvements in private healthcare insurance. End 2025 marks the end of the current MHIC term, and SMA will continue to participate in the committee with two representatives in the new term beginning 2026.

SMA wrote a letter to the *Straits Times* Forum, published on 26 May 2025, to respond to a recent article on health insurance and healthcare costs. The letter reiterates the Association's stance that any proposed changes should be centred on patients' medical needs. The letter can be viewed at <https://bit.ly/43pUtKe>.

SMA Council member and past President Dr Tan Yia Swam was featured as an interviewee on the 1 August 2025 episode of the Channel 8 Mandarin current affairs programme *Frontline*,

which discussed the topic of Integrated Shield Plans (IPs). Dr Tan emphasised that although running a medical practice is a business, medical professionalism and compassion still matters the most. Dr Tan also noted that insurance companies that suspend the issuing of pre-authorisations will add stress for patients during hospitalisation. The episode of *Frontline* can be viewed at <https://bit.ly/3HEP61E>.

SMA wrote a letter to the *Straits Times* Forum, published on 30 September 2025, commenting on questions raised in Parliament relating to the need for regulation of IPs. SMA advocated that well-considered regulatory measures could ensure that insured patients are treated in a fairer way.

Areas that SMA recommended for regulatory considerations include:

- Limiting the turnover of panel specialists.
- Mandatory disclosure of insurers' commercial arrangements with facility providers and penalties, if any, to policyholders and panel doctors for not using preferred facilities.
- Communication of changes affecting coverage or claims, including adequate notice periods.

The letter can be viewed at <https://bit.ly/43x4btH>.

SMA will continue to push for health equity and fairer treatment of patients and doctors.

Mandatory Medical Ethics

End 2025 marked the completion of the first two-year practising certificate (PC) renewal cycle, where five mandatory medical ethics (MME) continuing medical education (CME) points are required for renewal of a two-year PC. SMA reminded and aided members in fulfilling this new requirement.

The SMA Centre for Medical Ethics and Professionalism (SMA CMEP) organises MME programmes as well as other CME activities. For further details, please refer to the SMA CMEP report on page 18.

Professional Bodies

The three professional bodies – AMS, CFPS and SMA – endeavour to meet twice a year to discuss various issues relating to the healthcare system and professional matters.

A dinner meeting hosted by AMS was organised on 8 April 2025. Topics discussed included the draft Health Information Bill, personal mobility aids and MME.

STRENGTHENING

Engagement and Community

SMA has had a remarkable year in 2025, filled with exciting events, meaningful partnerships and opportunities for growth that have strengthened our community of medical professionals. Our Membership Services department's efforts focused on building meaningful connections across the profession – supporting doctors' well-being, encouraging peer networks and reinforcing the value of SMA membership at different stages of practice. This report summarises key engagement outcomes and initiatives delivered over the year.

Member Engagement through Signature Events

SMA's signature events enabled members to connect beyond the clinical setting and recognised contributions within and to the profession.

The SMA Annual Dinner, held on 17 May 2025, was attended by 390 guests, including guest of honour Ms Lai Wei Lin, Permanent Secretary (Policy & Development), and other notable figures in the medical profession. The dinner provided a platform to honour doctors and volunteers who have made significant contributions to SMA or the medical profession.

The Members' Appreciation Night, featuring *Avatar: Fire and Ash*, was held on 19 December 2025 at Golden Village, VivoCity, with a strong turnout of 596 attendees. This event served as a token of our gratitude for SMA members' and volunteers' unwavering support.



The SMA Annual Golf Tournament held on 30 July 2025 attracted 102 golfers, providing an excellent networking opportunity through friendly competition. SMA also launched our inaugural overseas golf trip to Bangkok in January 2026, where 20 golfers and their guests signed up.

Regular interest-based activities and events were held throughout the year to cater to diverse member interests and to sustain consistent touchpoints with members across the year. These events were well received, with members appreciating the variety and quality of activities.

A complete list of member events held in 2025 can be found on page 17.

Interest Groups and Community Building

Interest groups continued to play an important role in building communities within SMA, enabling members to connect through shared interests and professional aspirations.

The Healthcare Administrators Interest Group (HAIG) supported doctors exploring leadership and administration pathways. Key initiatives included a fireside chat with Health Sciences Authority CEO Adj Prof Raymond Chua, a "doctorepreneur" event where start-up experiences were shared, and the launch of a mentorship programme to support aspiring healthcare administrators looking to grow in the field.





Apart from HAIG's activities, the SMA NK Yong Wine Chapter hosted two events in 2025 featuring curated wine selections and fine dining, providing a relaxed platform for members to network and connect.

These interest groups not only fostered professional development and networking opportunities but also helped build lasting connections among members.

Support for Junior Doctors

Supporting junior doctors remained an important part of SMA's broader member engagement strategy.

The SMA Doctors-in-Training (DIT) Committee continued engaging with key stakeholders on issues relating to junior doctors' practice and well-being and supported junior doctors through resources and engagement platforms. A key development was the formation of a joint workgroup with the Academy of Medicine, Singapore College of Psychiatrists and the College of Public Health and Occupational Physicians to develop guidelines supporting doctors with psychiatric conditions, expected to be published in 2026.

The busy year wrapped up with the MOH Holdings (MOHH) x SMA Junior Doctors Dinner, which brought together more than 280 junior doctors, for a lively and heartwarming evening of camaraderie and appreciation.



“ Serving on the SMA DIT Committee has been a deeply rewarding journey this past year. Engaging with the Hong Kong Medical Association and the Medical Association of South East Asian Nations (MASEAN) opened my eyes to shared regional challenges, while organising the MOHH x SMA Junior Doctors Dinner reminded me of the essential need for camaraderie and shared celebration in our demanding profession. These experiences pushed me to look beyond clinical duties and individual practice toward the “bigger picture” of our fraternity and have grown my conviction that we are at our best when we feel truly valued, supported, and connected to one another.

Dr Daniel Lim Jia Hui

Lead (Outreach Subcommittee) and MASEAN Junior Doctors Network Representative, SMA DIT Committee

“ The SMA DIT Committee advocates and addresses issues pertinent to junior doctors with strong involvement from its subcommittees and members. Junior doctor representatives are part of the Workgroup to Support the Registration and Practice for Doctors with Psychiatric Conditions, which aims to publish a guideline regarding fitness-to-practise assessments and support for doctors with psychiatric conditions in the workplace. The SMA DIT Education Subcommittee continues to organise annual educational workshops, with increasing efforts to address the needs of international medical graduates transitioning to work in Singapore. The SMA DIT Outreach Subcommittee also regularly posts content regarding junior doctor issues on Instagram (@jrdocs.sg).

Dr Nur Haidah Binte Ahmad Kamal

Organising Secretary (Psychiatric Support Workgroup), SMA DIT Committee

Lifestyle Privileges

SMA collaborated with 15 lifestyle partners, offering members a wide range of privileges and discounts. These partnerships provide practical benefits to members and complement SMA's broader engagement and community-building efforts.

Inter-Professional Engagement and Representation

SMA participated in the Inter-Professional Games (IPG) 2025, providing members with opportunities for healthy competition and team bonding while strengthening ties with other professional bodies. Competing in eight sporting events, SMA members claimed the chess championship title and achieved podium finishes in bowling, golf, squash and volleyball, concluding the Games with the Association in fourth place overall.



Engagement with Medical Students

SMA continued its early engagement with future doctors by reaching out to incoming Year 1 medical students across all three local medical schools through student orientation talks. We are pleased to report that all attendees signed up as SMA student members, boosting SMA's student membership base and further expanding our reach and engagement with the medical community. Representatives from both local and overseas medical schools were also invited to attend meetings of the SMA DIT Committee. Additionally, SMA continued to support the annual SMA National Medical Students' Convention, the flagship event of the TriMedSoc Alliance, which is the official student representative body of the three local medical schools.

Platform for Engagement within the Profession

In 2025, the Association's official newsletter – *SMA News* – addressed diverse topics in its monthly issues, including reflections on cultural experiences and professional identity in the January issue, evolving practice trends like telemedicine and its ethical implications in March, and professional development of medical students and doctors beyond the classroom in the October issue. The December issue rounded off the year with thoughtful reflections on family medicine's milestone as a newly recognised specialty, reinforcing our collective sense of purpose as a profession.



Compelling interviews with healthcare leaders, policymakers and clinicians were also carried in the newsletter, offering perspectives on regulation, professional practice and system transformation. Feature articles explored emerging areas of medicine, medico-legal and ethical considerations, as well as practice trends, while the remaining pages provided space for reflection on the lived experiences of students and doctors in different stages of their journeys in medicine.

We extend our sincere appreciation to our Editorial Board members who generously volunteer their time and expertise to shape each issue. In 2025, we bade farewell to past Deputy Editor Dr Tan Tze Lee and welcomed onboard new Editorial Board members Dr Lim Ing Ruen and Dr Tan Chin Yee. This infusion of fresh perspectives and energy will further strengthen our editorial direction and broaden representation across the profession.

SMA News continues to invite participation from medical professionals at all levels as we strive in our role as a member-centric platform for engagement, exchange, learning and community-building, presenting to members a newsletter written by doctors, for doctors.



The Year Ahead

As we look to 2026, SMA is excited to continue its mission to support medical professionals and promote a vibrant community. We will strive to provide more opportunities for professional development, networking and growth, while advocating for the interests of our members and the medical profession.



2025 Calendar of Events

February

- 4 MOHH Orientation for SMSANZ

March

- 13 HAIG Fireside Chat with Adj Prof Raymond Chua
- 28 Wine & Paint Night

April

- 4 MOHH Orientation for NTU-LKC
- 23 MOHH Orientation for NUS-YLLSOM
- 25 Sake-Tasting Workshop

May

- 17 SMA Annual Dinner
- 23 Sake-Tasting Workshop
- 28 MOHH Orientation for Duke-NUS and Malaysians

June

- 2 HAIG Doctorpreneur Event

July

- 1 NUS YLLSOM Student Orientation Year 1 Talk
- 19 Durian Party
- 25 SMA Pinot Conferie 2025 BYO Event
- 30 SMA Annual Golf Tournament 2025

August

- Inter-Professional Games (through November)
- 6 NTU-LKC Student Orientation Year 1 Talk
- 11 MOHH Orientation for SMSUK/SMSI/ Malaysians
- 20 Duke-NUS Student Orientation Year 1 Talk
- 22 Jade Appreciation Event
- 23 SMA National Medical Students' Convention

September

- 17 MOHH Orientation for REMBBS
- 19 Succession Planning for Doctors Talk
- 24 SMA NK Yong Wine Chapter Dinner
- 27 Art of Decoupage on a Book Sleeve

October

- 16 SMA-LSS Soccer Tournament
- 24 Audi Event
- 31 Smart Investing for Doctors Talk

November

- 14 MOHH x SMA Junior Doctors Dinner

December

- 19 SMA Members' Appreciation Night

Advancing Medicine

THROUGH ACADEMIC SUPPORT

SMA supports our members' professional development across every stage of medical training, from medical school through professional practice. Through structured continuing medical education (CME) programmes such as seminars, webinars, online-learning modules and other resources, the Association fosters scholarly growth, lifelong learning and academic excellence, equipping future and practising doctors with the knowledge, skills and confidence for their daily practice.

SMA Centre for Medical Ethics and Professionalism

2025 marked the 25th anniversary of the SMA Centre for Medical Ethics and Professionalism (SMA CMEP), a milestone reflecting its enduring role in advancing medical ethics, professionalism and health law in Singapore. Since its founding in the late 1990s, SMA CMEP has evolved into a national leader in ethics education, delivering structured programmes across seminars, conferences, accreditation courses, publications and mandatory medical ethics (MME) training. Key achievements include the training of thousands of doctors through specialist ethics courses, mental capacity and Lasting Power of Attorney accreditation programmes, expert witness training and the long-running Annual National Medico-Legal Seminar (ANMLS). With the introduction of MME requirements, SMA CMEP has further expanded its reach through accessible, member-supported learning formats, awarding tens of thousands of MME points annually. Guided by a dedicated board of advisors, faculty and successive executive directors, SMA CMEP's work over the past 25 years underscores its commitment to educating, empowering and elevating ethical practice across the medical profession.




SMA CMEP Teaching Faculty

A/Prof Anantham Devanand	Ms Mak Wei Munn
Dr Aaron Ang	Dr Colin Ong
Dr Aung Myint Oo	Adj A/Prof Habeebul Rahman
Ms Felicia Chain	Dr Hairil Rizal Abdullah
Ms Rebecca Chew	Dr Jason See
Mr Christopher Chong	A/Prof Seow Wan Tew
Dr Jonathan Choo	Dr Bhavani Sriram
Dr Peter Chow	Dr Giles Tan
Dr Charmain Heah	Dr Malcolm Tan
Mr Hong Qi Bin	A/Prof Cuthbert Teo
Mr Edmund Kronenburg	Dr Timothy Teoh
Ms Kuah Boon Theng SC	Mr Tham Hsu Hsien
A/Prof Lai Siang Hui	Dr T Thirumoorthy
Dr Lee Pheng Soon	Mr Eric Tin
Mr Lek Siang Pheng	Dr Luke Toh
Ms Vanessa Lim	Adj A/Prof Vishal G Shelat
Ms Lin Jing Yi	A/Prof Jason Yap
Dr Peter Loke	Dr Colin Yeo
Dr Lambert Low Tchern Kuang	Ms Vanessa Yong
	Dr Jamie Zhou

Mandatory Medical Ethics CME

In 2025, SMA CMEP delivered a comprehensive suite of MME programmes across distance-learning modules, curated articles, webinars and national-level seminars, recording a total of 26,072 attendances. Participation was strongest in online formats, particularly distance-learning modules and webinars.

MME CME 2025 Overview

	Total MME Programmes Delivered	27
	Total MME CME Points Awarded	28,845
	Total Attendance	26,072

MME Distance-Learning Modules

In the reporting year, SMA CMEP's MME distance-learning modules and articles reached a total of 17,578 attendances, awarding CME points proportional to programme requirements. Usage was heavily concentrated among members and peaked sharply during the July to September practising certificate renewal period. Distance-learning modules, covering topics such as informed consent, medical professionalism, privacy and ethical case analysis, engaged doctors across all months, while MME articles – focusing on professionalism, patient welfare and medico-legal principles – consistently drew strong participation. The data reflects sustained member engagement with SMA CMEP's flexible, high-quality online ethics and professional development offerings, underscoring the Centre's role in supporting doctors' ongoing professional competence and ethical practice.

Annual National Medico-Legal Seminar

Over 13 and 14 September 2025, ANMLS 2025, jointly organised by SMA CMEP and the Medico-Legal Society of Singapore, brought together more than 300 doctors, lawyers and allied health professionals at One Farrer

Hotel. Titled "Medical Record Keeping in an Evolving Technological and Regulatory Landscape", the two-day seminar addressed key medico-legal issues relating to medical documentation, the National Electronic Health Record, cybersecurity, and the ethical and practical implications of artificial intelligence in healthcare. Through expert presentations and the well-received panel discussions, speakers emphasised the continued primacy of clinical judgement and professional accountability in an increasingly technology-enabled healthcare environment.

Medical Ethics, Professionalism and Healthcare Course

This two-and-a-half-day mandatory course serves as an exit certification requirement for advanced specialist trainees, family medicine trainees and residents. It comprises core modules on medical professionalism, ethics, law and communication, ensuring that doctors are equipped with a strong grounding in both the technical and ethical dimensions of medical practice – essential to the delivery of high-quality patient care. As of December 2025, SMA CMEP has conducted 86 courses, training a total of 6,070 doctors.

Other CME Programmes

Other than MME CME programmes, SMA also organised offerings including the "Medicine, Doctor and The Law" series, and webinars on cybersecurity and death certification, addressing emerging challenges in medical practice. Collectively, these initiatives reinforced SMA's commitment to empowering doctors with knowledge, upholding professional standards and supporting excellence in patient care.

CME PROGRAMMES	TOTAL NO. OF PARTICIPANTS	CME POINTS	TOTAL CME POINTS
Medicine, Doctors and The Law 1	55	1	55
Medicine, Doctors and The Law 2	55	1	55
Medicine, Doctors and The Law 3	51	1	51
Medicine, Doctors and The Law 4	56	1	56
Medicine, Doctors and The Law 5	34	1	34
Death Certification Webinar	211	1	211
Cybersecurity Webinar	311	2	622
Private Practice Seminar	71	2	142
Pancreas Carcinoma Webinar	65	2	130
TOTAL CME points			1,356

Singapore Medical Journal

Editorial Leadership and Capacity Building

The year 2025 marked a significant transition for the *Singapore Medical Journal (SMJ)* with the appointment of Prof Ang Tiing Leong as Editor-in-Chief in January, coinciding with the journal's 65th anniversary. This leadership transition was built on the strong foundations laid by outgoing Editor-in-Chief, Prof Poh Kian Keong, whose decade of stewardship strengthened *SMJ's* editorial standards, reach and relevance. Under the new editorial leadership, *SMJ* reaffirmed its commitment to clinical excellence, rigorous peer review and service to the medical community in Singapore and the region.

A key milestone in 2025 was the successful launch of the inaugural *SMJ* Editorial Fellowship, a one-year structured programme to nurture early-career clinician-researchers with an interest in academic publishing. The fellowship offered hands-on exposure to manuscript evaluation, peer review, editorial decision-making and scholarly writing under the guidance of experienced editors. The six inaugural fellows contributed actively through reviews, editorials and educational resources, including a practical guide to peer review. Building on this success, the second fellowship run commenced on 1 January 2026 with four new fellows. In February 2025, *SMJ* also organised a regional reviewer webinar with the MASEAN Group of Journals, engaging over 150 reviewers to strengthen peer-review standards.

Year in Review – Scholarship and Clinical Relevance

Throughout 2025, *SMJ* published a diverse and clinically relevant body of work encompassing original research, reviews, commentaries and editorials across a wide range of medical disciplines. Articles addressed pressing healthcare issues such as adolescent mental health, post-resuscitation care following out-of-hospital cardiac arrest, colorectal cancer screening, chronic kidney disease management, and physician burnout and resilience. These contributions reinforced *SMJ's* role as a trusted platform for evidence-based clinical practice and policy-relevant discussion.

Public health and systems-level perspectives featured prominently, with commentaries on climate-conscious medical conferences, occupational health in Singapore's green economy, family medicine's role in sustainable healthcare systems, and the national Healthier SG initiative. These articles reflected the journal's responsiveness to evolving healthcare priorities and its alignment with national health transformation efforts.

The journal's growing influence was underscored by an improved journal impact factor of 2.2 (2024), signalling increased citation and international visibility. *SMJ* also continued to benefit from the dedicated contributions of its authors, reviewers and editorial board, whose collective efforts upheld the journal's standards of timeliness, quality and scholarly integrity.

Looking Ahead

As *SMJ* moves into 2026, the journal remains focused on strengthening editorial innovation, mentoring future clinician-editors, and publishing high-quality research that is relevant to clinical practice and healthcare systems. With the continued support of SMA and the wider medical community, *SMJ* is well positioned to build on its momentum, expand its regional impact, and continue serving as a leading voice in medical scholarship for Singapore and beyond.

Key Statistics 2025



To view the full annual report, financial statements and other supplementary materials, please visit www.sma.org.sg/AnnualReport or scan the following QR Code.



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